



The Government Manager's Guide to the Work Breakdown Structure (The Government Manager's Essential Library)

Gregory T. Haugan

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The Government Manager's Guide to the Work Breakdown Structure

The work breakdown structure (WBS) is a cornerstone of managing any project. Every government manager should understand how to construct a WBS in the project or program lifecycle. This quick reference presents the fundamental WBS principles, pragmatic steps for the government manager to follow in developing a project WBS, and a checklist for the project manager to use in reviewing a WBS. In addition, DOD recommendations for avoiding pitfalls in constructing a WBS are highlighted.

Contents: Introduction to the Work Breakdown Structure • Work Breakdown Structure Fundamentals • WBS Details • Use of the WBS in Managing Government Projects • Lifecycle Planning: Programs and Phases • WBS Principles, Steps, and Checklist • Acronyms and Abbreviations

About the Author

Gregory T. Haugan, PhD, PMP, is vice president of GLH Incorporated, which specializes in project management consulting and training. He has more than 40 years of experience as a government sector official and a private sector consultant in the planning, scheduling, management, and operation of projects of all sizes and in the development and implementation of project management and information systems.

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